

## YOS MANAGEMENT BOARD

13<sup>th</sup> July 2010

### **Present:**

Mike Batty	Head of Community Protection (Chair)
Terry Frank	Integrated Youth Support Services Manager
Miriam Robertson	YOS Manager
Peter Seller	Assistant Director of Commissioning (PCT)/Head of Children and Young People's Strategy (LA)
Jean Bell	HMCS Magistrates Court
John Graham	Senior Probation Officer (on behalf of Lucia Saiger)
Janine Brown	Manager, The Cabin (on behalf of Mike Robinson)
Jenna Ditchburn	Admin Officer, Youth Offending Team (Minutes)

### **Apologies:**

Shaun McLurg	Assistant Director/Head of Service, Children and Young People's Operational Services
Julia Morrison	Assistant Director/Head of Service – Children, Schools and Complex Needs
Jane Edmonds	Housing Strategy & Development Manager
Lucia Saiger	Durham & Tees Valley Probation Service
Ted Allen	Chief Inspector, Cleveland Police
Mike Robinson	Benefits Manager, Citizens Advice Bureau

## **1. Minutes and Matters Arising**

The minutes from 27.04.10 were agreed as a true and accurate record. All actions have been completed and updates provided during the meeting.

Matters Arising:

*Youth Crime Action Plan:* MR advised that 3 out of 17 young people failed to engage with Reparation in the last quarter.

*YCAP Funding:* PS advised that YOS priorities need to be highlighted to the Children's Trust Board by the end of October, to be fed into the Children and Young People's Plan.

**ACTION: MR is to add the "Children and Young People's Plan" as an agenda item for the next meeting.**

*Health Benchmarking:* This is to be included on the agenda for the next meeting.

**ACTION: MR is to resend the Regional Report and "Message in a Bottle" publication to PS and add "Health Benchmarking" to the agenda for the next meeting. If no further information by that stage, to be included in matters arising only.**

*Commissioned Services:* JB advised that no concerns have been raised within the Courts since the changeover. MR reported that she has received positive feedback from practitioners.

## **2. YJB Validation Outcome**

MR presented the YJPIF validation report from the YJB on YOS capacity and capability for 10/11. In April, the YOS was required to submit a Self Assessment Tool for YJB validation through a process of scrutiny of supporting evidence and a calculation of performance against

the youth justice national indicators. Originally the validation was to be published. This is no longer the case and is for internal partnership use only. Our overall performance is assessed by YJB as “**performing adequately against National Indicators with excellent capacity and capability to sustain and improve performance**”. The Chair of the Board and YOS Manager are required to sign off this report.

The Board discussed the validation findings with particular attention to the scoring of reoffending performance and agreed to send in a formal response to the YJB with the sign off.

**ACTION: MB & MR to prepare and submit a response to the YJB**

### **3. YOS Performance and Recidivism Analysis**

MR presented a report on “YOS Performance and Recidivism 09/10”, to give an overview of performance for 09/10, report on emerging issues, and request the Board agree interim local recidivism performance targets (pending analysis of the 12 month performance). MR also provided the Board with following documentation:

- Detailed information on YOS performance via the National Indicators Table
- Interim Recidivism Analysis on 9 month reoffending performance
- Line chart showing historical performance (NI19 Reoffending and a local Reoffender Rates)

These documents and the recidivism analysis were discussed at length. Several suggestions were made for further lines of enquiry re reoffending rate.

The Board agreed the following interim performance targets for 10/11, of:

- *Re-offending rate* of no more than 1.35 - NI 19
- *Re-offender rate* of no more than 0.35 – as a new local performance target

**ACTION: MR is to present further analysis on the 12 month reoffending rate at the next meeting and to advise the YJB/YOS practitioners of our actions/agreed targets.**

### **4. Improvement Action Plan update**

MR advised that the majority of actions have now been completed; only two are outstanding, which are in the process of being completed within the required timescales. Update on progress to be reported at the next meeting.

### **5. YOS Financial Profile**

MR provided a report on the YOS Budget for 10/11, highlighting YOS income and the proposed expenditure. For the first quarter of the financial year, we are on course to spend a quarter of the budget, but final figures are not yet available so these will be reported back at the next meeting.

Parenting worker vacancy - MR advised the Board that we have a Parenting Worker vacancy. However, in light of anticipated budget cuts this year and/or next and in order to ‘future-proof’ core delivery of services to young people, the YOS Management team are exploring not filling this post and using parenting provision from across the borough as an alternative means of providing support to parents / carers, with some backfill from case managers and are exploring the possibility of spot purchasing Parenting Orders from other services.

MR acknowledged that this approach is not without its risks, including the fact that parenting provision may not be available elsewhere in the longer term and the Courts may start imposing more statutory parenting orders as a result, but that is a necessary course of action given the strategic landscape, at this stage. MR proposed that this approach is adopted for the next several months and that she will report back at the next meeting.

The Board endorsed this approach and will receive an update at the next meeting.

**ACTION: MR to report back to the next meeting**

## **6. Future of Intensive Supervision and Surveillance**

MR provided the Board with information on the current review of the consortium. There is a momentum to disaggregate the consortium and for each service to provide ISS in-house. The momentum was initially generated by South Tees, which hosts the consortium, but this is now strongly supported by at least one other service.

Proposal to disaggregate the consortium was discussed by the Board. Questions were raised over the timing of the decision given national agendas and the uncertainty of funding for 11/12 and beyond. The Board also recognised that there was now a momentum for change generated and the fact that the host no longer wishes to continue the arrangement.

The Board agreed to support the proposal for disaggregation but for MR to explore other ways of working together with one or more services to support future delivery.

**ACTION: MR to update the ISSP Steering Group meeting on 19.7.10**

## **7. YCAP Update**

TF provided an update on YCAP activity. The Street Based Teams, Reparation and After School Patrol elements continue to deliver positive outcomes whilst an evaluation report on the Family Intervention Project will be produced in August and shared at the next board meeting. As a result of the reductions in Area Based Grants for 10/11 and the de-ringfencing of the YCAP grant it was agreed at the YCAP Steering Group meeting on 1st July to cease Operation Stay Safe and the YOT in Custody Suite elements.

## **8. YJB/National Developments**

MR presented a report updating the Board on national and YJB developments, including the current refresh of *Sustaining the Success*, the current National Audit Office Survey of YOTs and youth justice move to Ministry of Justice. At the present time, there is a lack of clarity about the future direction of youth justice policy, the future of the YJB and whether or not there will be budget cuts in this year and/or the next. MR to keep the partnership updated.

## **9. YOS Thematic Inspections**

MR has received a letter from HM Inspectorate of Probation, outlining the 3 areas for thematic inspection in England in 10/11: Interventions; Appropriate Adults and Local Authority beds; and Transitions. HMIP are seeking volunteers at this stage. Following discussion of the merits and disadvantages of volunteering, the Board agreed not to volunteer.

## **10. Safeguarding/Serious Incidents**

MR presented a summary of key findings from the Serious Incident reviews, all of which concerned attempted suicides by young males. All reports have been validated by the YJB and conclude that the YOS could not have prevented their occurrence. Nonetheless, some

learning can be taken which will be applied to future practice by the YOS management team, such as reminding staff of the importance of not cloning electronic documents without updates.

## **11. YP in Custody**

MR presented a report on young people currently subject to custodial sentence and updated on developments with the closure of Castington YOI. There are no longer any young people from Stockton in Castington and their transfer to Wetherby YOI appears to have been incident free. MR advised that YOS staff find it easier to get to Wetherby and everything seems to be going well. The Governor is now a member of the North East Youth Justice Managers Forum and is open to feedback. Wetherby are organising open days for YOT's.

## **12. Preventions**

Barbara Jordan provided a written report on the Preventions Service, which was for information only.

## **13. YOS – SBC Internal Audit Report**

The Board received a copy of the corporate Internal Audit Report on the YOS completed in January 10, which judged the service to have ***“Full Assurance – a sound system of control is being applied consistently”***. The Board noted the service's strong performance.

## **14. Composition of the YOS Management Board**

MB reported that CESC Senior Management Team are reviewing membership of the different partnership groups and are seeking feedback from the Board. It was noted that three Assistant Directors attend representing social care, education and health. PS highlighted that the Foundation Trust is not represented at this meeting although he represents the PCT. MB advised that he has never noticed a lack of representation at these meetings; however, the Board agreed that membership could be revised if the need arises.

**ACTION: PS to report back that the YOS Management Board will continue as is for now.**

## **15. YOS & CIN**

MR advised that Social Care are under increased pressures and have produced a strategy to look at how other agencies can support ex CIN, including YOS. MR reported that the YOS will be supportive, where possible, and offered assurances that this wouldn't be to the detriment of the core YOS focus. TF highlighted that cases require further discussions and are to be looked into on a case by case basis.

**ACTION: MR is to update the Board at the next meeting.**

## **16. Any other Business**

PCT – significant changes within PCT's across the Tees Valley have been announced, including the loss of jobs. PS advised that he will be the link if people are struggling to contact particular staff within the service.

**NEXT MEETING – 12<sup>th</sup> October 2010, 10-12 noon**

15.07.10/JD/MR